



# Committee for Melbourne

A year in review 2022

Shaping Melbourne's future

# Our People

## Patron



Her Excellency the Honourable  
**Linda Dessau AC**  
Governor of Victoria

## Directors



**Scott Tanner**  
Chair, Director since 2013  
*Chair, Nominations Sub-Committee*



**Henry Byrne**  
Director since 2021



**Professor John Dewar AO**  
Director since 2019  
*Chair, Future Economy Standing Committee*



**Danny Elia**  
Director since 2019



**Dale Fisher**  
Director since 2013



**Jane Hodder**  
Deputy Chair, Director since 2017  
*Chair, Membership Services and Growth Sub-Committee*



**Peter Konidaris**  
Director since 2020  
*Chair, Finance, Audit and Risk Sub-Committee*



**Tony Macvean**  
Director since 2013



**Ishaan Nangia**  
Director since 2020



**Genevieve Overell AM FAICD**  
Director since 2021



**Jacqueline Savage**  
Director since 2017



**Craig Shute**  
Director since 2020  
*Chair, Liveability and Urban Optimisation Standing Committee*



**Roland Van Benten**  
Director since 2020  
*Chair, Infrastructure and Sustainability Standing Committee*



**Kee Wong**  
Director since 2017

## Secretariat



**Mark Melvin**  
CEO



**Julieanne Carson**  
Events Coordinator



**Leanne Edwards**  
Director, Policy & Advocacy



**Matt Gaffney**  
General Manager,  
Future Focus Group  
*(Part-time)*



**Genevieve Helson**  
Marketing & Digital Services  
Coordinator



**Laura Kerr Surah**  
Project Manager  
*(Part-time)*



**Bridget McKenna**  
Membership & Engagement  
Officer  
*(Part-time)*



**Mark Sinclair**  
Director, Engagement



**Lily Stephens**  
Administration Assistant,  
Engagement  
*(Part-time)*



**Brett Van Duppen**  
Senior Policy & Advocacy  
Officer

# Message from the Chair and CEO

As we emerge from the COVID-19 pandemic, it becomes clear that the past 12 months for Committee for Melbourne was a 'tale of two halves'. We all know the challenges that have been faced over the last couple of years, with much of that time spent in lockdown. Committee for Melbourne (the Committee) has tackled those difficulties, such as the transition to online events and new ways of flexible working, with great success. These adaptations are now embedded - and add to the richness and diversity of our offerings.

Of course, we are pleased to have been able to return to in-person forums, events, and networking during 2022. The connections across Melbourne are enhanced through the strong bonds and relationships that can be developed face-to-face.

We were delighted to hold our Annual Dinner in May this year. The dinner was the first since May 2019. It is an event that Melburnians look forward to, and this dinner did not disappoint. Held at the brand-new **Melbourne Olympic Park** building and festooned in greenery, the Our Melbourne themed dinner was a celebration of our collective desire to ensure that Melbourne is a great place to live, work and do

business. We thank our generous sponsors, **Deloitte, LendLease, Telstra, R-Co, 13cabs, Art Centre Melbourne, Mariner Group, and Nursery and Garden Industry Victoria**, for their support of this event and we look forward to another great success in May 2023.

The Committee again supported the **Victorian Government's Digital Innovation Future Festival 2022** and supported the launch of the inaugural **Melbourne International Student Festival**, the brainchild of the Committee's Future Focus Group. Annual events such as Parliamentary drinks, and conversations with the Victorian Treasurer and City of Melbourne Lord Mayor, have become staples of the Committee's event calendar.

In February 2022, the Committee, with its **partner JLL**, launched its inaugural *Benchmarking Melbourne* report at The Melbourne Summit 2022. The report was designed to kick-start a conversation about Melbourne's significant strengths and opportunities. As an annual measure of Melbourne's performance, *Benchmarking Melbourne* is a bedrock in development of ideas and policy for the city.

The Committee's membership continues to grow in size and diversity, with enthusiastic and committed organisations tackling a range of issues across the Committee's agenda, aligned under the three pillars Future Economy, Infrastructure & Sustainability, and Liveability & Urban Optimisation. The Committee appreciates the support of members and could not pursue ideas and thought leadership without them.

With our members underpinning everything we do, the Committee will continue to be resilient and innovative in its relentless pursuit of positive and enduring changes for all Melburnians.

*"I was delighted to join the Committee in May 2022 as CEO. I have a true appreciation of Melbourne, my adopted home, and have an enormous optimism for how the Committee might impact Melbourne, especially through partnerships and collaborations across our membership, stakeholders, and community. With 30 years' experience in executive roles across Australia and Europe, I will bring my strategic outlook and relationship building capabilities to the role."*

- Mark Melvin, CEO



Scott Tanner  
Chair



Mark Melvin  
CEO

COMMITTEE  
FOR  
MELBOURNE



# Our Members - as of 30 June 2022

Committee for Melbourne offers corporate and civic leaders the opportunity to help shape a better future for our city. Our membership represents Melbourne's premier business and community leaders. Their ideas and practical initiatives influence the city's decision-makers.

## Foundation

Accenture Australia Pty Ltd	GHD	Metro Trains
AECOM	Global Business College of Australia	MinterEllison
Allens	Greater Metropolitan Cemeteries Trust	Mirvac Victoria
Arup	Haileybury	Monash University
Australian Unity	Hames Sharley	NBN Co
Bates Smart	IFM Investors Pty Ltd	News Corp
Blackmore Capital	Jacobs	Port of Melbourne
City of Melbourne	Keolis Downer (Yarra Trams)	PwC Australia
City of Port Phillip	Kinetic	RMIT University
Corrs Chambers Westgarth	La Trobe University	SEC Newgate Australia
CSIRO	Lendlease Group	Swinburne University of Technology
Deakin University	Maurice Blackburn Lawyers	Telstra
Deloitte	McKinsey & Company	The Age
Department of Transport (Victoria)	Melbourne & Olympic Parks Trust	The University of Melbourne
Dexus	Melbourne Airport	Tonkin + Taylor
Edvantage Institute Australia	Melbourne Convention and Exhibition Centre (MCEC)	Toyota Motor Corporation Australia Limited
EY	Melbourne Water	Transurban
Fulton Hogan Ltd		Victoria University

## Corporate

13cabs	Grimshaw	Quest Serviced Apartments Pty Ltd
Ashurst	Grollo Group	R - Co
Assemble	Hall & Wilcox	Racing Victoria
Australian Grand Prix Corporation	Hassell	Recoveries & Reconstruction (Aust)
Australian Lending and Investment Centre	Hatch RobertsDay	Russell Reynolds Associates
Avalon Airport	Herbert Smith Freehills	Silver Chain Group
Bastion Reputation	Holding Redlich	Slattery Australia
BGIS	Hume City Council	Sofitel Melbourne on Collins
BioMelbourne Network	Intelematics	Strategic Connections Group
Bloomtech Ventures	InternMatch Pty Ltd	Struber
Clemenger BBDO	Ipsos Australia	Sustainable Certification
Creative Vision & Audio	JLL (Jones Lang LaSalle)	Urbis
East End Theatre District	K&L Gates	Victorian Health Promotion Foundation (VicHealth)
e-Centric Innovations	Kay & Burton	Waldron Smith Management
Fed Square	Lime Network Pty Ltd	Weston Williamson + Partners
Finnish Early Childhood Education (Australia) Pty Ltd (HEI)	MedCorp Technologies	WeWork Companies Inc
Fisher Leadership	NH Architecture	WSP
Fitzroys	Nous Group	Yarra Valley Water Ltd
Gilbert + Tobin	Peter MacCallum Cancer Centre	
	Plenary Group	



## Not-for-Profit

Ardoch	Melbourne Recital Centre	Royal Botanic Gardens Melbourne
Arts Centre Melbourne	Melbourne Theatre Company	Royal Flying Doctor Service (Victoria)
Asialink	Mercy Health Foundation	St Vincent's Health Foundation - Victoria
Australian Centre for the Moving Image (ACMI)	Naomi Milgrom Foundation	The Australian Ballet
Australian Olympic Committee	National Gallery of Victoria	The Big Issue
Australian Road Research Board (ARRB)	NORTH Link	The Royal Women's Hospital
Good Cycles	Nursery & Garden Industry Victoria	The Walter & Eliza Hall Institute of Medical Research (WEHI)
Leadership Victoria	Open House Melbourne	Victorian Opera
Lord Mayor's Charitable Foundation	OzHarvest Limited	Western Melbourne Tourism
Melbourne Health	Public Libraries Victoria	Youth Activating Youth (YAY)
Melbourne Prize Trust	Puffing Billy Railway	

## Diplomatic

Consulate General of the People's Republic of China in Melbourne	Consulate of Spain in Melbourne	British Consulate General, Melbourne
Department of Foreign Affairs and Trade (DFAT) Australia	Australian Embassy of the Kingdom of the Netherlands	Consulate General of the Republic of Chile (VIC)
	Consulate General of India (VIC)	Royal Danish Consulate General (VIC)

## Life Members

Emeritus Prof. David Beanland AO Professor Emeritus, RMIT University	Hugh Morgan AC Principal, First Charnock Pty Ltd	Jack Smorgon AO Director, Escor Pty Ltd
Tom Fricke AM Executive Manager, GHD	David Miles AM Australian National University	Bruce Teele Chairman AMCIL
Dr Janine Kirk AO Former Chief Executive, The Prince's Trust Australia	George Pappas AO Former Chancellor, Victoria University	Pamela Warrender OAM Director, Melbourne Prize Trust
Gary Morgan Executive Chairman, The Roy Morgan Research Centre	Roger Poole OAM Director, Roger Poole Architects	

Thank you to all our members.  
You helped us make an impact across  
2021-2022 as we continue to  
shape Melbourne's future.

# Our Work

## Benchmarking Melbourne 2022

At the beginning of 2022, Committee for Melbourne, with its partner JLL, released its inaugural *Benchmarking Melbourne 2022* report. The Business of Cities was commissioned to conduct an independent assessment of Melbourne's performance against 19 global peer cities.

Melbourne's performance was ranked under the three pillars that underpin a great city and around which the Committee's work is aligned – Future Economy, Infrastructure & Sustainability, and Liveability & Urban Optimisation.

The report shows there is much for Melburnians to be proud of.

Melbourne performs strongly for its image, influence, and world class cultural and sporting events. It also excels in education, attracting talent and skills, inclusivity and being a safe and friendly place to visit, do business, study, and raise a family.

The Benchmarking Melbourne report also unpacks areas that can be improved, providing a clearer picture of what is needed

for our city as we emerge and plan beyond the pandemic. Melbourne can improve in areas such as affordable housing, attraction and retention of international students and immigrants, developing a plan for freight, and commercialisation of innovation.

At the same time, the report recognises the significant investment made by the Victorian Government to deliver on major projects such as infrastructure, technology and housing affordability, which may improve Melbourne's rankings over time.

The release of *Benchmarking Melbourne* aimed to kickstart an important conversation with all Victorians. This was achieved with significant media coverage and ongoing discussion about the data.

The report's influence as a rich information source for Melbourne's thought leaders was borne out at the August 2022 event, where around 80 members joined us at JLL's offices. Leanne Edwards - Director Policy, Committee for Melbourne and Annabel McFarlane - Senior Director, JLL Research, guided the audience on the key themes of the report. For example,

the report highlighted there is a stark divergence between what residents of Melbourne experience – dependent on where they live and work. This 'tale of two cities' means that some Melburnians are experiencing more congestion, higher costs of living and less access to amenities and services, the further they live from the CBD. This is of particular concern for the Committee as we represent a broad cross-sectoral membership across the whole of Greater Melbourne.

Speakers Justin Hanney - CEO, City of Melbourne, Jonathan Spear - CEO, Infrastructure Victoria confirmed the vital role that independent studies such as Benchmarking Melbourne can play in guiding decision-making, to cement the prosperity and success of our city.

As an annual measure of Melbourne's performance, the Committee and JLL look forward to the next *Benchmarking Melbourne 2023* report, continuing the conversation and to create positive and enduring change for all Melburnians.

*Jonathan Spear holding the Benchmarking Melbourne 2022 report and Infrastructure Victoria report*





# Our Work



View from Maurice Blackburn offices

## Standing Committees

The Committee's three newly established member Standing Committees have met during 2022 to share information and develop thought leadership for the future of Melbourne.

They align with the Committee's three pillars: Future Economy, Infrastructure & Sustainability, and Liveability & Urban Optimisation, key areas that make a great city.

Using the Benchmarking Melbourne report's informative data, leading thinkers from across the membership have been assembled to identify key policy issues and to guide initiatives that will add value to the long-term development of Greater Melbourne.



## Future Economy Standing Committee

Chaired by Board Member Professor John Dewar AO (Vice Chancellor, La Trobe University) and deputy chaired by Board Member Jacqui Savage (Founder, MedCorp Technologies). Joined by Shelley Dolan, Professor Bronwyn Fox, Sophia Grammenos, Justin

Hanney, Matthew Hibbins, Vishaal Kishore, Peter Konidaris, Michelle Loader, Rohan Mead, Derek Scott, Christopher Whitefield. It considers a range of issues such as future skills, innovation precincts, investment, productivity, supply chain resilience, governance, and entrepreneurialism.



## Infrastructure & Sustainability Standing Committee

Chaired by Board Member Roland Van Benten (Manager - Origination, Dexus) and deputy chaired by Dr Joseph Correnza (Principal - Member of Australasian Board and Arup University Councillor, Arup). Joined by Joseph Barbaro, Richard Bolt, Michael Caltabiano, Brian Herlihy, Alison Leighton, Patrick McCafferty, Ishaan Nangia, Rodney Piltz, Anthea Roberts, Michael Sowards, Neil Stonell. The standing committee considers issues including integrated transport, whole city connectivity, effective digital connectivity, environmental outcomes, and technology.



## Liveability & Urban Optimisation Standing Committee

Chaired by Board Member Craig Shute (Managing Director - JLL, VIC) and deputy chaired by Caroline (Ralph) Ralphsmith (CEO - Melbourne Fashion Festival). Joined by Julian Anderson, Dr Catherine Brown OAM, Scott Chapman, Matt Cleary, Mike Day, Jane Hodder, Genevieve Overell AM FAICD, Sam Redston, Clive Scott AM, Peter Smith, Geoff Ward. The standing committee looks across a variety of issues such as arts and culture, sports, visitor economy, affordable housing, health, inclusivity, and brand.

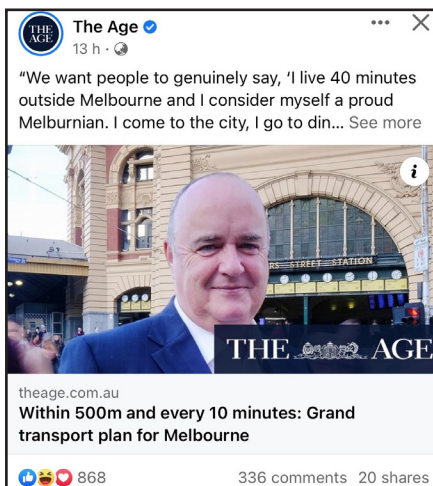
The Secretariat thanks the leading thinkers who make up the Standing Committees, for their time and commitment to making these a success. In months to come, the Committee's key priorities and projects will be worked upon from across our around 150 Committee members, to develop future thinking and outcomes.



# Our Work

## Thought Leadership – Communications and Advocacy

Committee for Melbourne's eNewsletter - Committee Communiqué – covers our policy thought leadership, member news, events and, of course, all things Melbourne! Distributed to over 5,000 members and stakeholders monthly, the Policy and Research Team has crafted varied articles that capture the big issues facing Melbourne.



The Age Facebook post with Mark Melvin - 03/06/2022



Herald Sun article - State Election campaign - 20/10/2022

Some of the key themes covered were:

- The impact of intermittent and extended lockdown periods on Melbourne's **international education** sector and the reputational damage that has followed. Only bold and ambitious policy reforms will help repair the damage and restore Melbourne's competitiveness with other international education destinations.
- The importance of the **Port of Melbourne** to the city's growing freight task and the need to ensure the interests of the port, as well as the city's supply chain infrastructure, are protected.
- **Manchester United's** tour down under was a pertinent reminder of the economic and international brand projection benefits that come to Melbourne with hosting **major events**.
- Creating a more digitally connected Melbourne with the 'Victorian Gigabit State Program Fund,' with the Victorian Government committing \$73 million to focus on improving connectivity between Melbourne and our region.
- In advance of the **Federal election** in early 2022, the Committee released its election considerations. Australia's ongoing security and prosperity will be underpinned by a healthy economy, which requires efficient and productive cities. The Committee welcomes federal government support to improve housing affordability, talent attraction and retention, and the clean energy transition.

## We need an economy of experience

Lobbyists call for mindset change

JOHN MASANUSKAS

CITY businesses should consider staying open later to cash in on Melbourne's booming night-time economy, a lobby group says.



The Age article - 06/11/2022



Herald Sun op-ed article - State election campaign- 20/10/2022

# Digital Innovation Festival (DIF)

→ The Committee was honoured to have partnered with the Victorian Government on the annual Digital Innovation Futures Festival (DIF), which included a series of live events, complemented by a range of on-demand content.

Having become a highlight of the Melbourne events calendar, the Victorian Government's DIF aimed to engage with the tech sector, promote innovation, and encourage businesses and individuals to make a difference through digital technologies.

In its seventh year, DIF helped reconnect the Victorian innovation and technology ecosystem and reinvigorate the digital economy. Sessions focused on supporting businesses to get online and explore how we can better foster digital inclusion for all Victorians.

This year, the Committee hosted the following events:

## 1. Committees for Victoria Network, Tuesday 9 August 2022

Chris Dowling spoke to digital and the importance of connectivity and Victorian Government's investment of \$550m in the Connecting Victoria program and Kathy Coultas spoke to Cremorne Digital Hub, and the Victorian Government's commitment to the ongoing development of Cremorne.

## 2. Public Libraries Victoria, Thursday 25 August 2022

This event showcased both innovative IT use in the public library sector, and examples of creative community engagement, outreach and partnerships delivered by public libraries through makerspaces.

## 3. A smart city called Melbourne, Tuesday 30 August 2022

This forum provided a vision for Melbourne as a smart city, and how adopting information technologies can help cities do better socially and economically.



*A Smart City Called Melbourne event - 30/09/2022*

## 4. Parliamentary Drinks, Thursday 1 September 2022

The seventh annual Foundation Members Parliamentary Drinks, held in the iconic Federation Room.



*Parliamentary Drinks event - 01/10/2022*

# Our Events

The Committee's comprehensive annual events program delivered over 30 forums and workshops for members and guests. These events were primarily delivered in-person as Melbourne emerged from lockdowns.

The 2022 events program focused on connections with Ministers, senior government and business leaders, and influential Melburnians. Key events also focussed on delving into topics linked to our three pillars; Future Economy, Infrastructure & Sustainability, and Liveability & Urban Optimisation, generating ideas to shape strategies for Melbourne's future.



Meet the Lord Mayor Sally Capp event - 10/11/2022



State Election Insights 2022 event - 20/10/2022

Some events we hosted in 2022 included:

## Online

- Future Melbourne Summit
- Federal Election Insights
- Meet the Lord Mayor, Sally Capp
- Meet the Minister, Alan Tudge – sponsored by Deloitte
- Meet the Minister, Josh Frydenberg – sponsored by Deloitte
- Meet the Minister, Jacinta Allan – sponsored by Urbis

## In-person

- Annual Dinner 2022
- Meet the Minister, Martin Foley MP
- Meet the Shadow Ministers, David Southwick and David Davis MP
- The 7th Annual Foundation Member Parliamentary Drinks

## 2022 Melbourne Achiever Awards

Committee for Melbourne's prestigious 2022 Melbourne Achiever Awards were announced at the Annual Dinner, honouring **Peter MacCallum Cancer Centre, VCCC Alliance and Michael Gudinski AM** for their outstanding contribution to health, research and arts and culture respectfully.

The Awards celebrate contributions to Melbourne that will leave a legacy, proudly presented by Telstra and in the presence of Her Excellency the Honourable Linda Dessau AC, Governor of Victoria and Committee for Melbourne Patron.

Since 1993, the Committee annually recognises and celebrates significant and sustained contributions to our city either by individuals or organisations. Previous winners include the late Dame Elizabeth Murdoch AC DBE and Ron Walker AC CBE, National Gallery of Victoria, VicHealth, Melbourne and Olympic Parks, The Australian Ballet, and Naomi Milgrom AO.

We thank all sponsors of our events.  
Without you, we could not deliver the exceptional product that our members enjoy.



# Our Annual Dinner

→ After a two-year hiatus due to the pandemic, the Committee's Annual Dinner was held on Wednesday, 11 May at CENTREPIECE, Melbourne



Our Melbourne Annual Dinner event - 11/05/2022

Park, with over 700 members and guests. Dignitaries including our Patron, Her Excellency the Honourable Linda Dessau AC, Governor of Victoria, The Lord Mayor of Melbourne, Sally Capp, The Treasurer of Victoria, Mr Tim Pallas MP attended to celebrate our great city.

Under the theme of 'Our Melbourne', we paid tribute to the extraordinary individuals who have demonstrated resilience, passion, and vision, to support our community and shape our city.

Event partner Deloitte transformed the pre function space into a forest with trees supplied by Nursery and Garden Industry Victoria. Celebrity Master of Ceremony Michael Rowland was sponsored by LendLease. Silver partner Telstra presented the Melbourne Achiever Award to Peter MacCallum Cancer Centre, VCCC Alliance, and Michael Gudinski AM for their outstanding contribution to health



Our Melbourne Annual Dinner event - 11/05/2022

and research, and arts and culture. Marriner Group and Arts Centre Melbourne supported the evening entertainment from D'Arcy Spiller. Guests were driven home thanks to 13cabs. Congratulations to Peter Jones, Special Events, and R-Co for bringing the Committee's vision to life.

Our Melbourne Annual Dinner event - 11/05/2022





# Policy Wins

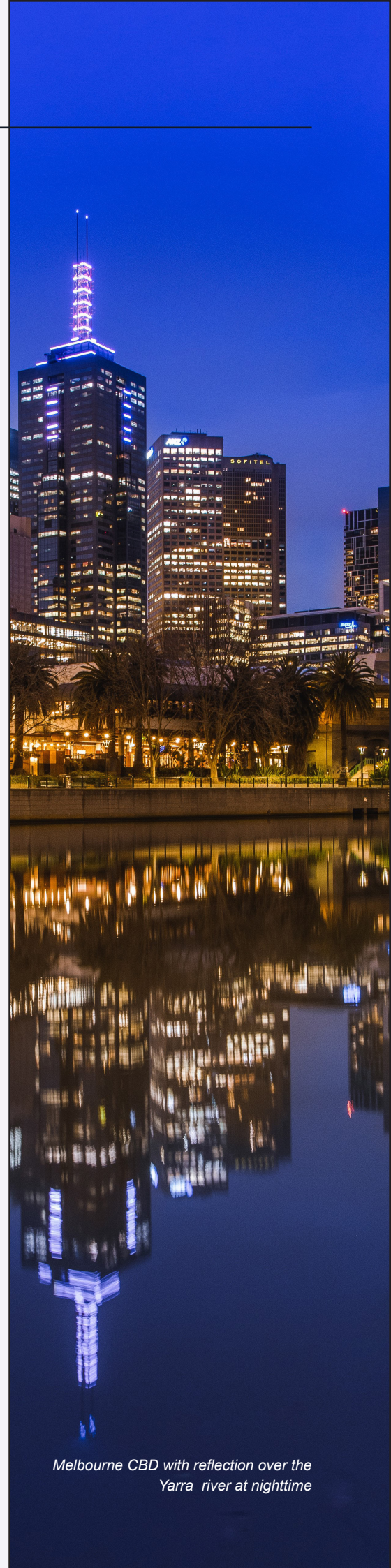
→ The Committee partnered with other organisations to deliver programs such as the **Cremorne Digital Hub** and the *Give Me Shelter* report by **SGS Economics and Planning** and **Housing All Australians**. The report shows there is underinvestment in social and affordable housing, which is a significant cost to Australian taxpayers. This cost will reach \$25 billion annually by 2051 (in 2021 dollars) if nothing is done to address this chronic shortage.

The benefit-cost ratio is 2:1 for investment in social and affordable housing, which is greater than the benefit-cost ratios used to justify many current Australian infrastructure projects. This study comes at a time when the Committee's *Benchmarking Melbourne* report shows that house prices have skyrocketed, and Melbourne is now the 6th most expensive housing market in the world. The Committee's support included communications and

marketing as well as an online forum that attracted hundreds of attendees.

The Committee has also achieved advocacy wins and welcomed the recent plan presented to Parliament by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, to establish a **High-Speed Rail Authority**. This new Authority would advise on a high-speed rail network that might connect Melbourne to Brisbane.

This follows the Committee's 2020 report - *Reimagining Australia's South-East*. The report, commissioned from SGS Economics and Planning, details the extensive economic and social benefit that could be achieved if an Eastern Seaboard Megaregion were established from Geelong to the Sunshine Coast. Steps in the development of a mega region, including steps such as high-speed rail, are therefore welcome.



Melbourne CBD with reflection over the Yarra river at nighttime



# Future Focus Group Program



*Future Focus Group Alumni networking event - 07/09/2022*

→ Melbourne's own emerging civic leaders' program, the **Future Focus Group Program (FFG)** was first offered in 1996. It is a unique offering for selected emerging leaders in Melbourne to better understand, connect within and contribute to Melbourne while building their leadership capabilities.

FFG is an outstanding opportunity to make real and enduring contributions to Melbourne by being part of the delivery of Committee-sponsored group projects. The Melbourne International Student Week FFG Project, undertaken by six members of the FFG 2020-2021 Program, delivered in May this year, is a great example of this.

Open House Melbourne also evolved from a FFG group project some years ago.

FFG runs over 15 months and features an offsite induction, group projects in diverse teams, 15 evening workshops and active one-on-one mentoring. It is open to member organisations of the Committee, to Victorian Government Departments and to organisations that are not currently member organisations of the Committee. We have 16 participants in the FFG 2022-2023 Program that commenced in February, and the FFG 2023-2024 Program will commence in February 2023.

The FFG Alumni Network Steering Group also arranges and promotes a number of evening events each year that are offered to more than 500 people who have completed FFG or are currently undertaking FFG. These events provide another opportunity for Alumni and current participants to build enduring relationships.



*Future Focus Group Graduation Dinner - 22/06/2022*

# How we connect

The Committee connects and engages with members and stakeholders using a multi-channel approach.

Committee for Melbourne's Communique and Connect e-newsletters reach 6,000 subscribers monthly, with open and click rates well above the industry average across 2021.



**6,000**  
newsletter  
subscribers

We distributed 179 items of content in our e-newsletters, covering; thought leadership pieces, advocacy items, member news, Future Focus Group updates and upcoming events.



**179**  
pieces of  
content

The Committee's social media channels also saw an increase in engagement with close to 5,000 followers on LinkedIn and 2,600 followers on Twitter.



**7,600+**  
social media  
followers

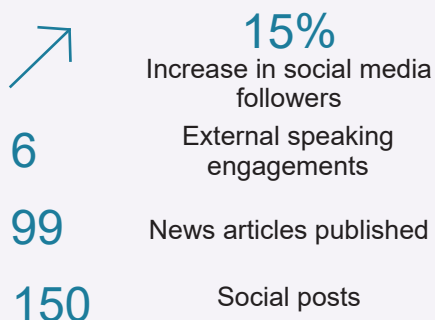
Our website remains the Committee's main source of information where the community can find our latest articles and news, upcoming events, membership offerings, reports and research.



**Website**  
= main  
source of  
information

# How we connect

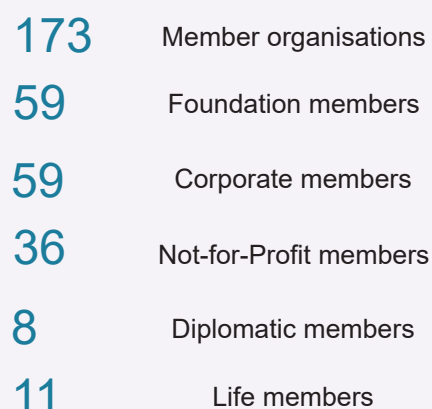
## Communications



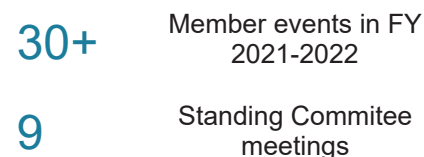
## Stakeholder Engagement



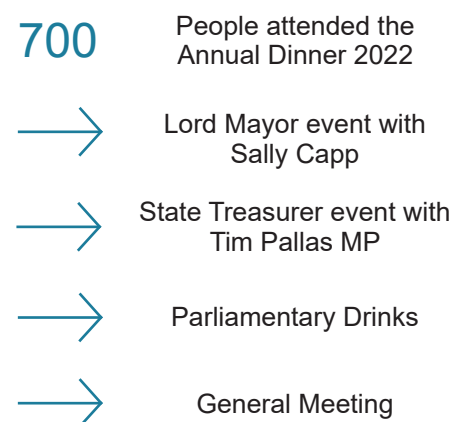
## Membership



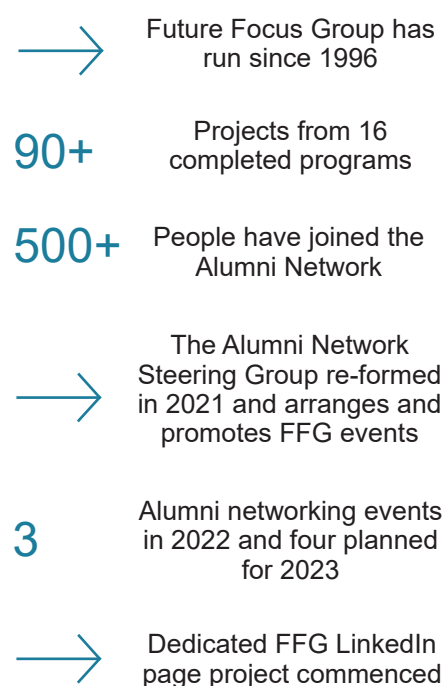
## Events



### Annual Events



## Future Focus Group & Alumni Network



Committee for Melbourne  
ANZAC House  
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melbourne.org.au

 @Committee4Melb

 @CommitteeforMelbourne

COMMITTEE  
MELBOURNE<sup>FOR</sup>